Farmlands

Team Leader – Mill Production

WHO WE ARE - KO WAI MĀTOU

We are Farmlands - Te Whenua Tāroa, a Co-operative owned by New Zealand Farmers and Growers, we have been around for 60+ years, supporting our rural communities, looking after our land and our people - we're Out Here Too. We're always backing Kiwis - rain or shine, year in, year out. We work as one – we help each other, we win together.

PURPOSE AND VISION – TE KAUPAPA ME TE MATAKITE

At Farmlands, our purpose is "To enable improved profitability and productivity for NZ farmers and growers", and our Vision is "To be the go-to for everyone connected to our land". Everything we do, every decision we make is with this in the forefront of our minds.

OUR VALUES - NGĀ UARATANGA

Our values of Be You, Minds Open, and See It Through help us to work as one - helping each other and winning together. We're rural people supporting our rural communities looking after our land and our people.

Be you - mou ake It takes all sorts to make an awesome team. Diversity, different perspectives and a fresh

approach to problems make everyone in the team stronger. It's not who you are or what you

look like, it's all about what you bring to the table that matters.

Minds open - hinengaro

tākoha

We came from a generation of greatness. It gives us the solid foundation to move on, focus on the future and use our creativity and ingenuity to build Farmlands for the next generation.

See it through - We're a team. United through our love of the land and the communities we serve. We back

whakamaua kia tīna ourselves, each other, and get behind the decisions we make together.

POSITION PURPOSE - TE PŪTAKE O TE TŪRANGA

Reports to - Kaiwhakahāere: Production Manager

Your Team – To tīma: Manufacturing

Direct reports - Kaimahi: Yes/No

The purpose of the Team Leader is to manage production and production staff to maximise production efficiencies and minimise downtime in accordance with the production schedule.

KEY ACCOUNTABILITY AREAS - NGĀ WĀHANGA MAHI

Safety and wellbeing -Haumarutanga

Actively contribute to a safety-first culture by:

- Keeping yourself and others safe, and participating in safety and wellbeing activities
- Speaking up if you see something that is not and could injure yourself or others in the workplace
- Ensuring that all KPI's, policy and procedure requirements related to safety and wellbeing are completed on time and in full, every time

General - Whānuitanga

- Lead, develop and empower a high performing and engaged team that achieves determined targets and performance standards
- Develop and maintain an adaptive, performance led culture, where there are high levels of accountability, clarity and measurable results
- Coach, develop and support the team, with a focus on overall team engagement, retention of key talent and succession planning
- Responsible for accurate recording of production data and maintaining all KPI's and product QC, reporting to the Production Manager on a daily / weekly basis as required
- Ensure that accurate documentation of all production is completed by all staff on your shift, including product labelling and batch and DOM details on all product ranges, cleaning check sheets at each workstation
- Ensure that the correct coverage of raw materials and packaging is on hand to meet the production plan, taking action with the Mill manager to replenish as required
- Lead production staff to maximise production efficiencies and minimise downtime in accordance with the production schedule
- Train mill staff on your shift as and when required including signing off SOP / SWP's
- Ensure that your staff are maintaining a high standard of cleanliness of equipment, vehicles and entire site following the documented housekeeping programme
- Co-ordinate with Head Engineer and Production Manager so the Production Operators are involved with:
 - o Assisting engineers in maintenance tasks as required
 - o Preventative maintenance tasks as directed
- Co-ordinate with the Production Manager and maintenance engineer regarding scheduled routine maintenance of plant to ensure minimum plant downtime and disruption to production and maximise engineers capacity line availability
- Ensure that your staff manage and maintain a high level of product presentation ensuring all products are correctly batch dated and labelled correctly
- Ensure all fumigation and pest control for the site is completed as required, undertaking weekly / monthly audits, and reporting back through the Production Manager
- Complete other tasks as reasonably required to achieve the purpose of this role and the
 objectives of the business e.g. working on the plant when a significant staff shortage / absence
 would otherwise stop the plant from operating
- Ensure that all safety interactions and incidents are recorded in I2R within 24 hours
- All safety related investigations, corrective actions and monthly action plans are completed within required timeframes
- All staff on your shift complete the Farmlands inductions and role specific training within required timeframes
- Share Farmlands strategy on a page and balance score every month with your team



- Put development plans in place for your team each July that supports career goals and aspirations
- Hold monthly 1:1's with your team and provide feedback on their performance
- Address and manage unacceptable behaviours and performance with support from your leader and your HR Business Partner in real time
- · Hold monthly team meetings with a pre-set agenda
- Performance check-ins are completed twice a year for your team and recorded

Professional

Development -

Whakawhanaketanga

Continue to develop personally and professionally by:

- Maintaining regular contact with manager to discuss progress and performance, seek feedback and address development areas
- · Engaging with Farmlands performance development process, recording progress and goals
- Being a positive supporter and leader of change initiatives
- Ensuring all training requirements are completed as required

These may change from time to time to meet operational or other requirements.

WHAT YOU'LL BRING - ĀU ĀPITITANGA KI TE TŪRANGA

Experience - Āu

tautōhitotanga

- At least 5 years' experience in feed mill operation
- Completion of NZFMA Feedsafe programme is preferred
- Manufacturing leadership experience (3 years preferred)

Qualifications -

Āu tohu mātauranga

- Demonstrated experience within the AR/AP process.
- Experience in a similar leadership role, with the ability to build and foster a strong team environment.

Knowledge -

Āu mōhiotanga

- Proficient computer skills, including Microsoft Office applications
- Analytical skills
- Numerical literacy

Skills -

Āu pūkenga

- Inspiring, consultative leader who is regularly visible and engages with others to develop solutions
- Strong time management skills.
- Has a clear view of the vision for the business and communicates this in a way that motivates and inspires others to seek higher levels of performance
- Effective interpersonal skills including the ability to collaborate, influence, negotiate, resolve conflicts and effectively coach others to improve engagement and performance

Personal Attributes – Ōu āhuatanga

- Ability to influence others and move toward a common vision or goal
- Flexible and adaptable; able to work in ambiguous situations
- · Works well under pressure, with a high level of organisational and time management skills
- Prepared to listen to different perspective and engages others to develop solutions
- Demonstrates high levels of energy, determination, tenacity and persistence to achieve outcomes
- An ability to initiate fresh thinking with a view to find and explore new ways to stimulate ideas; effectively leads team through change and promotes a growth mindset
- Quickly and effectively establishes and maintains strong, mutually beneficial and longlasting working relationships
- Team player with the ability to work closely and collaboratively with other leaders
- Embraces change, recognising it is necessary to meet the changing needs of our customers and business
- Able to communicate with passion and conviction
- Integrity and high personal and professional standards
- Champions a Together Stronger approach.

Addendum:

Farmlands Leadership Behaviours

CREATE	CONNECT	DELIVER	GROW
CREATE CLARITY	BUILD CONNECTIONS	DELIVER RESULTS	GROW SELF, GROW OTHERS
Understand the bigger picture – you understand our vision, strategy and plans and what's expected on how to deliver this.	Forge connections – you have strong relationships with the people around you, your customers and communities. You create connections outside of your immediate team with those who have an influence or impact on your work. You seek broader perspectives to generate insights and opportunities.	Take people with you – you inspire people through your commitment and enthusiasm to the future of our business. You listen, seek feedback from a range of sources and involve others in your decision making, without compromising pace. You lead by example through consistency and demonstrating the Farmlands Leadership behaviours.	Have a growth mindset – your resilience helps you to be agile, persist through challenges and learn from feedback. You are curious and have flexibility of thought and perspective. You know your strengths and opportunities, actively engage in self-development and take time to reflect and apply learnings.
Have a plan – you establish a vision and course of action that's aligned to our strategy. You help others connect the dots between our vision and strategy and where they fit in achieving this. You can describe what success looks like and provide a sense of direction for others, even during times of ambiguity.	Create purpose and belonging – you create meaning for your team by uniting them around a common goal. You're authentic and prepared to be vulnerable. You promote diversity and allow others to express themselves and for all voices to be heard equally.	Think and act like an owner you take responsibility for your performance and delivering to a high standard. You tenaciously pursue the right outcomes and don't confuse activity with results. If you lead people, you set clear expectations for every team member.	Develop capability – you coach others to build capability and achieve their potential. You know your team, their aspirations and support them to learn, grow and take ownership of their development.
Clarify the 'why' – you make clear how activities and decisions benefit the customer and the cooperative. You provide further context where further buy-in or prioritisation is needed to help overcome resistance.	Take people with you – you inspire people through your energy, commitment to our business and enthusiasm for the future. You listen, seek feedback from a range of sources and involve others in your decision making, without compromising pace. You lead by example through consistency and demonstrating the Farmlands Leadership behaviours.	Insights driven – you understand the commercial aspects of your role and make decisions based on data and insights. You draw from new sources of information to generate ideas, seeking to innovate, disrupt and grow/adapt. You are focused on building a stronger organisation tomorrow than today.	Get out of the way – you empower others by delegating and creating space for them to do their best work, trusting them to deliver and providing support where required. You make it safe for others to try new things and learn from mistakes.

HOW THIS SHOWS UP IN EVERYDAY BEHAVIOUR:

LEADS SELF

Create Clarity:

By understanding your role and how it contributes to the bigger picture you will make the right decisions

Align with the bigger picture

- -
- work is directly aligned with our vision, strategy and plans.
- know what's expected and how to deliver.

Have a plan -

- have a vision and course of action that's aligned to our strategy.
- help others understand how they fit in.

Clarify the 'why' -

 understand and make it clear how activities and decisions benefit the customer and the cooperative.

Build Connections:

You have strong relationships with your team and the people you work alongside to achieve success as a

Forge Connections -

 create strong relationships with others.

Create purpose and belonging –

- you and your team are united around a common goal.
- promote diversity and allow others to express themselves.

Take people with you -

- inspire people through your energy, commitment and enthusiasm
- consider information from a range of sources in decision making.

Deliver results:

You deliver to the expectations of your role.

Create structure -

- plan and create structure to get things done.
- be agile and look to work in new ways.

Enable performance -

- take responsibility for your performance and
- deliver to a high standard.

Think about the business

- - think and make decisions with a commercial lens
- seek new information focused on building a stronger Farmlands.

Adapt and grow:

. being agile and resilient, listening and responding to feedback, and putting in the effort

Apply a growth mindset -

- be agile, persist through challenges and learn from feedback.
- actively engage in selfdevelopment and apply learnings.

Develop capability -

- coach others to build capability and achieve their potential.
- know and support others to take ownership of their development.

Get out of the way -

- empower others by creating space for them to do their best work.
- make it safe for others to try new things and learn from mistakes.

LEADS OTHERS:

Create Clarity:

Your role is to operationalise the strategy which means you and your team need to understand it and how to achieve it

Understand the bigger picture –

- understand our vision, strategy and plans.
- know what's expected of you and how you should deliver this.

Have a plan -

- establish a vision and course of action that's aligned to our strategy
- help others understand their contribution to our vision and strategy.

Clarify the 'why' -

- make it clear how activities and decisions benefit the customer and the cooperative.
- provide further context where required to overcome resistance.

Build Connections:

This is about the relationships you create with your team and the teams you work closely with.

Forge connections -

 create strong relationships with your team and others who have an influence on your work.

Create purpose and belonging –

- create meaning for your team by uniting them around a common goal.
- authentic and promote diversity.

Take people with you -

- inspire others through your energy, commitment and enthusiasm.
- lead by example through consistency and demonstrating the Farmlands Leadership behaviours.

Deliver Results:

This is about achieving

results through others.

- Create structure –
 plan and create structure to get things
- agile and look to work and lead your team in new ways.

Think and act like an owner –

- take responsibility for your performance and delivering to a high standard
- set clear expectations for every team member and hold them to account.

Insights driven -

- make decisions with a commercial lens and seek new information to generate ideas.
- innovate, disrupt and challenge the norm.
- focus on building a stronger Farmlands.

Grow yourself, grow others:

Growth is how we make ourselves, our teams and our co-operative better.

Have a growth mindset -

- embrace the new and lead with agility
- actively engage in selfdevelopment and apply learnings.

Develop capability -

- coach others to build capability and achieve their potential.
- know your team and support and empower them to learn, grow and develop.

Get out of the way -

- empower others by delegating and creating space for them to do their best work.
- make it safe for others to try new things and learn from mistakes.